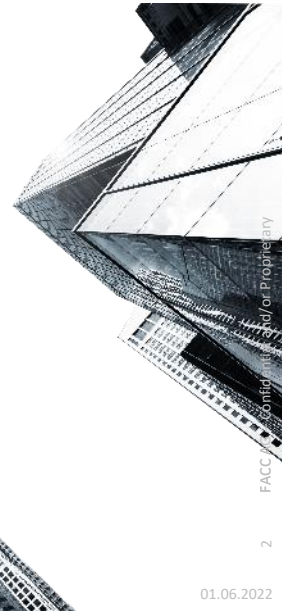





BEYOND
HORIZONS
WELCOME TO THE WORLD OF FACC

DISCLAIMER

- This document contains forward-looking statements. Words such as 'outlook', 'believe', 'intend', 'anticipate', 'plan', 'expect', 'objective', 'goal', 'estimate', 'may', 'will' and similar expressions often identify these forward-looking statements.
- Forward-looking statements are subject to future events, risks and uncertainties - currently known or unknown. Actual results, performance or events may therefore differ materially from those expressed or implied in these forward-looking statements.
- Neither FACC nor any other person assumes responsibility for the accuracy or completeness of any forward-looking statements. FACC will not update these forward-looking statements in order to reflect changes to facts, assumptions or expectations.
- This document or statements related to it do not constitute an offer, recommendation or invitation to purchase or sell securities of FACC.



FACC OVERVIEW

100% 


Aerospace technology & composite lightweight

500 

R&D employees, >300 patents, 10% research quota

400 

Engineers to secure turnkey capability

Tier-1 

Partner for all aerospace OEMs



2.500 

Employees from 41 nations

Global 

Network of over 13 engineering & production locations

100% 

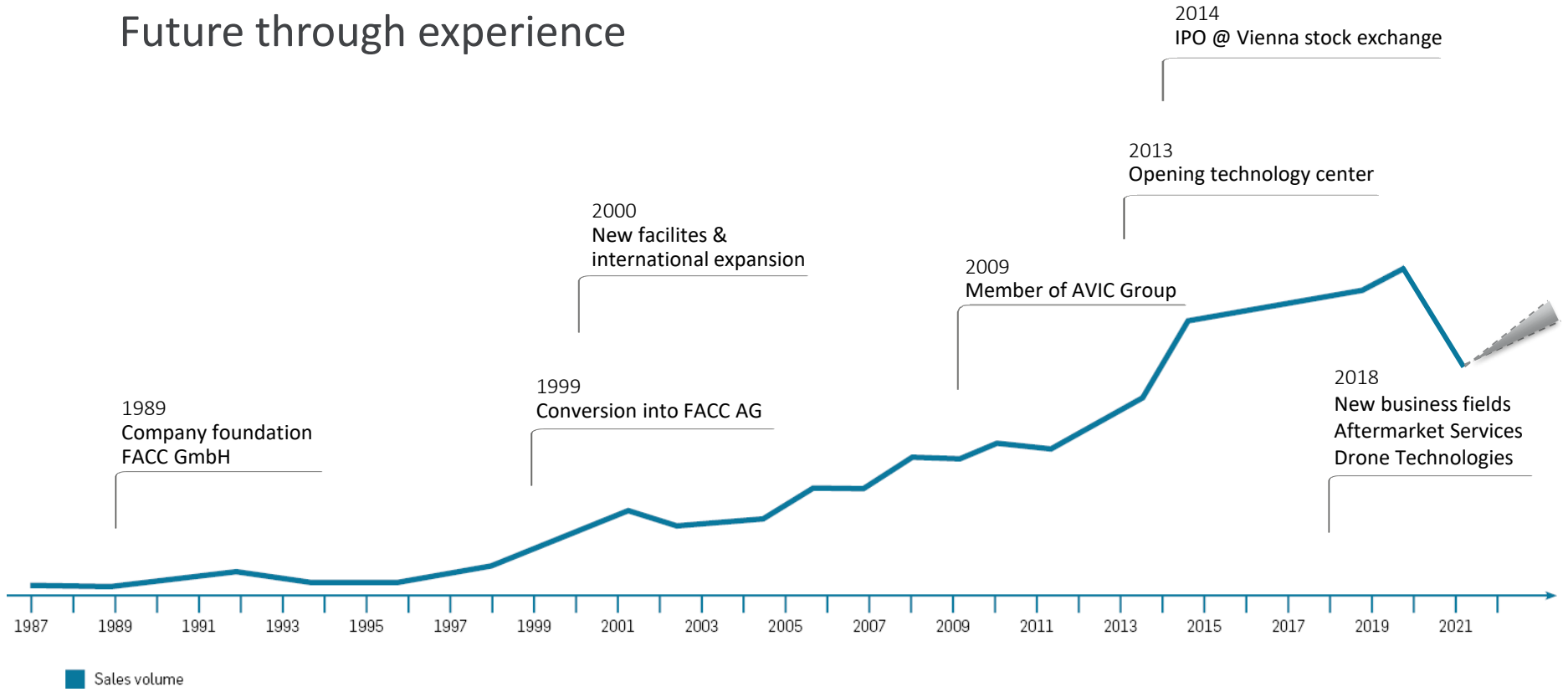
Export worldwide

All 

Represented on every modern aircraft

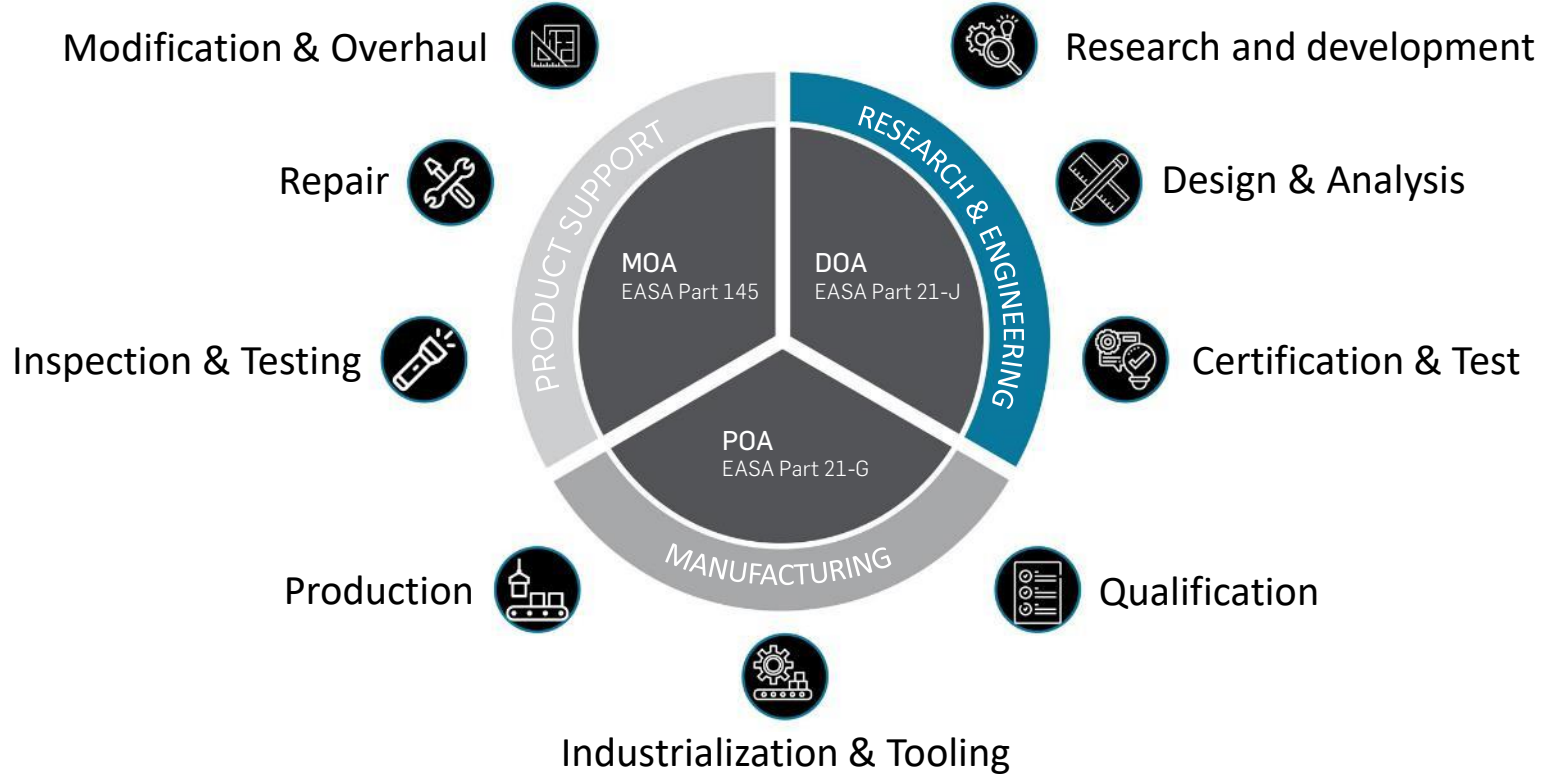
MILESTONES

Future through experience



■ Sales volume

OUR VALUE CHAIN



GLOBAL CUSTOMER NETWORK

Longstanding relationships
with all leading aircraft and
engine manufacturers



FACC GLOBAL



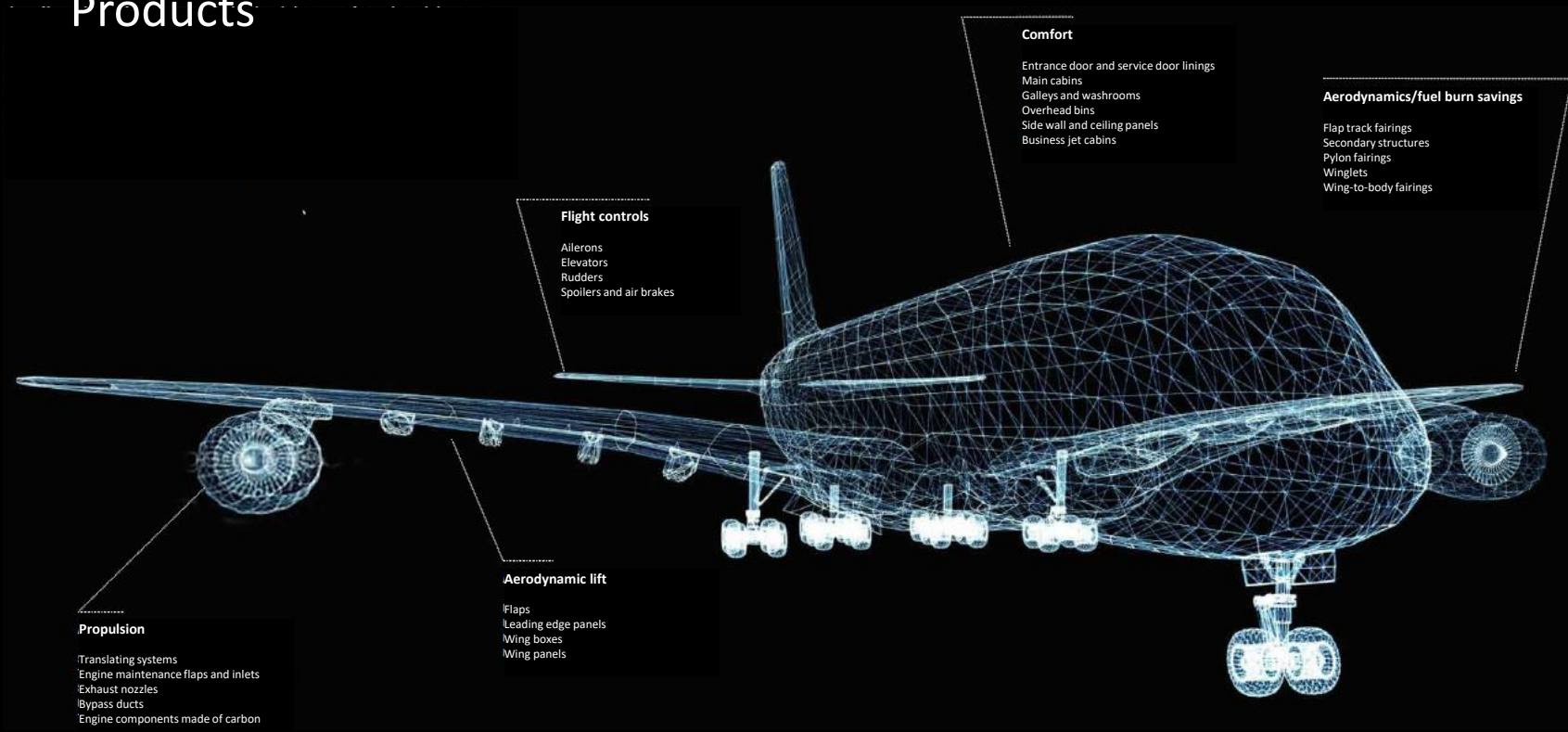
TIER-1 PARTNER

Wide range of service – from product ideas to customer tailored solutions



CURRENT PORTFOLIO

Products



Propulsion

- Translating systems
- Engine maintenance flaps and inlets
- Exhaust nozzles
- Bypass ducts
- Engine components made of carbon

Aerodynamic lift

- Flaps
- Leading edge panels
- Wing boxes
- Wing panels

Flight controls

- Ailerons
- Elevators
- Rudders
- Spoilers and air brakes

Comfort

- Entrance door and service door linings
- Main cabins
- Galleys and washrooms
- Overhead bins
- Side wall and ceiling panels
- Business jet cabins

Aerodynamics/fuel burn savings

- Flap track fairings
- Secondary structures
- Pylon fairings
- Winglets
- Wing-to-body fairings

AFTERMARKET SERVICE SOLUTIONS

REPAIR

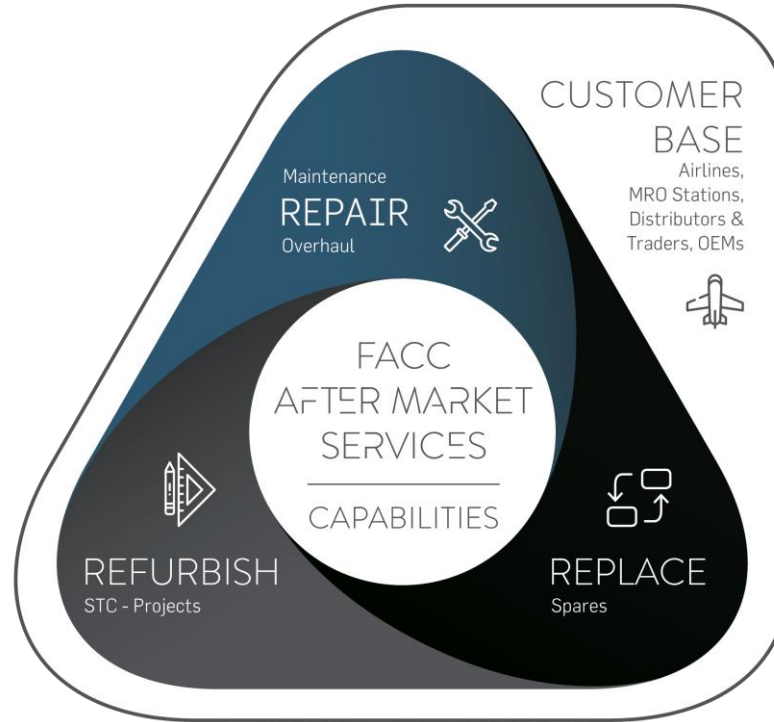
Full MRO service package for winglets, sharklet, control surfaces and fairings, full service for NDT inspection, ...

REFURBISH

Handcrafted business or private jet interior refurbishment, passenger luggage space upgrade, center ceiling stowage, LAV4ALL, ...

REPLACE

Cost saving lip seals, ...





SETTING NEW STANDARDS

Technologies for a sustainable & more efficient world of mobility

R&D FOCUS

- Thermoplastic forming and welding
- New inspection technologies
- Integrated composite structures
- Additive Manufacturing
- Materials based on renewable resources
- Sustainable composite manufacturing
- New high-rate capable materials & processes

A bright sun rising over the horizon of a planet, creating a lens flare effect against a dark background.

ROADMAP FACC 2030

Committed to the Sky – at all Levels

FACC 2030

Committed to the Sky – at all Levels

SPACE

AVIATION

URBAN

Turnkey Solutions for our core business and new markets

- > Aerospace
- > Urban Air Mobility
- > Space

FLIGHT PATH FACC 2030

Transformation to a global player

TODAY



Focus Aviation



3 Divisions +
Aftermarket Services



Tier-1-Partner



Top-100-
Aviation-Company



Global acting

2030



Focus on all levels: Aviation
Advanced Air Mobility, Space



5 Divisions +
Aftermarket Services



Tier-1 partner for integrated
Sub-systems



Top-50-
Aviation-Company



Global presence

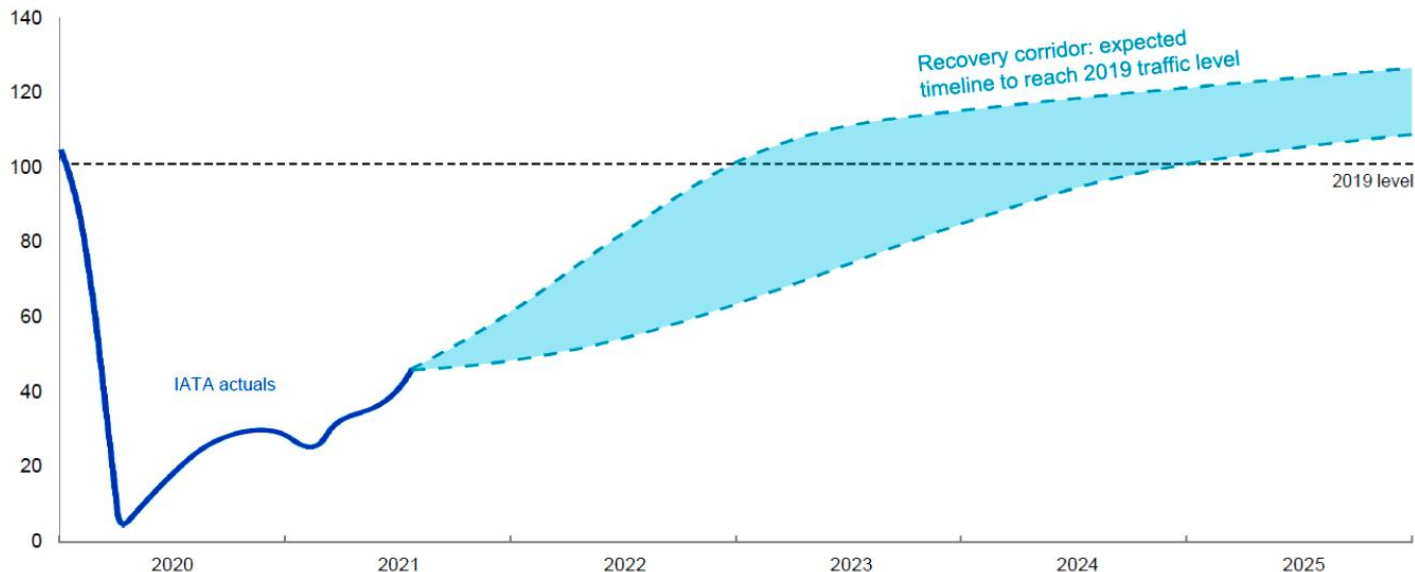
MARKET OVERVIEW



AIR TRAFFIC RECOVERY

Full recovery expected in 2025 (no change to previous forecasts)

Traffic (RPKs) base 100 compared to equivalent month in 2019

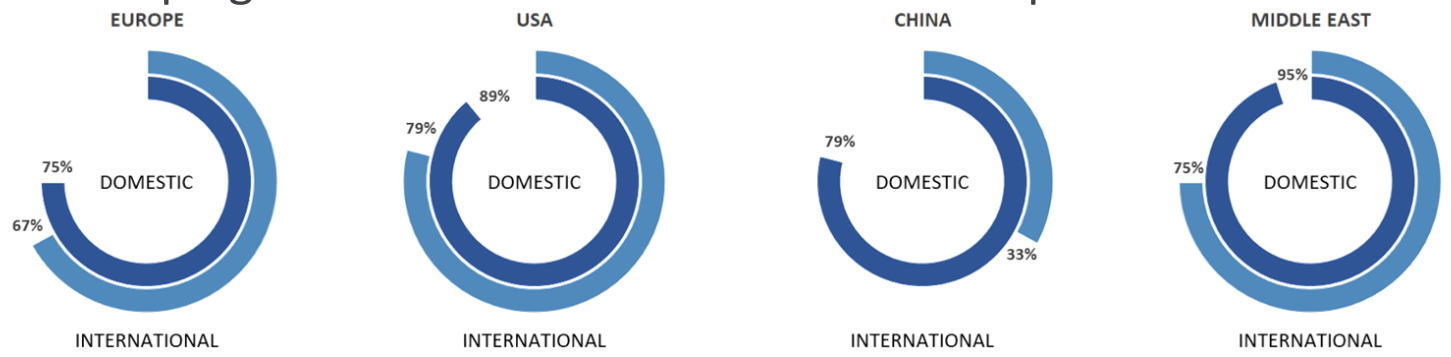


Source: OAG, FR24, SABRE, IATA, IHS Markit, OWID, September 21 projection from Airbus GMF

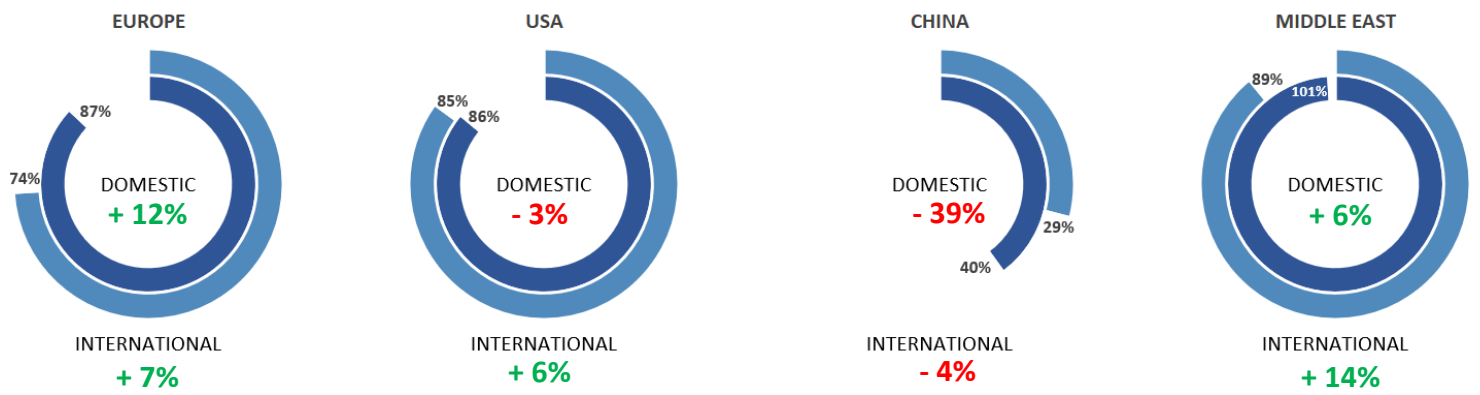
CURRENT PASSENGER NUMBERS

Markets still developing at different rates but in line with expectations

Week of Feb.24.2022 vs. equivalent week in 2019



Week of May.18.2022 vs. equivalent week in 2019



LONG-TERM MARKET DEVELOPMENT

Faster continental recovery; intercontinental travel is recovering at a slower rate

The forecast for the **evolution in passenger numbers** gives good reason to be **optimistic:**

	2022	2023	2024	2025
Overall	83%	94%	103%	111%
International	69%	82%	92%	101%
Domestic	93%	103%	111%	118%

* Against pre-COVID-19 levels in 2019

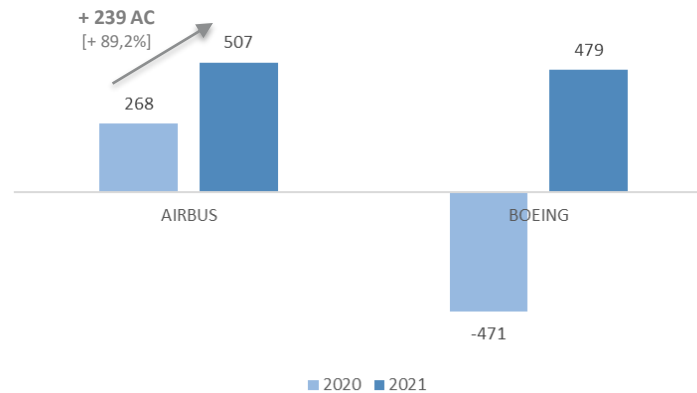
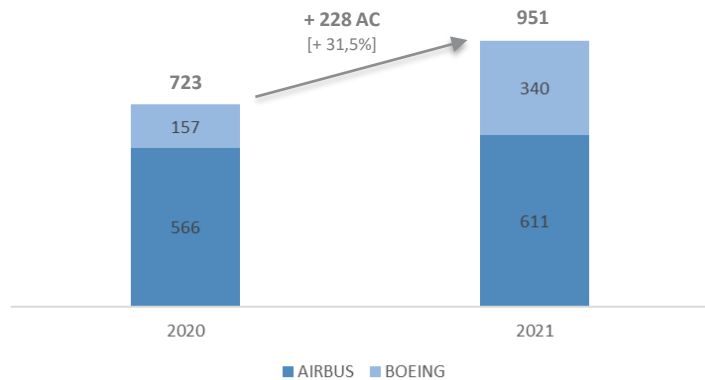
- > Sustained recovery in all segments. Back to pre-crisis level as of 2024.

HOWEVER

- > Slower development of international travel. Full recovery as of 2025.
- > Continental travel will return to pre-crisis levels as of 2023.

AIRBUS & BOEING MARKET SHARE

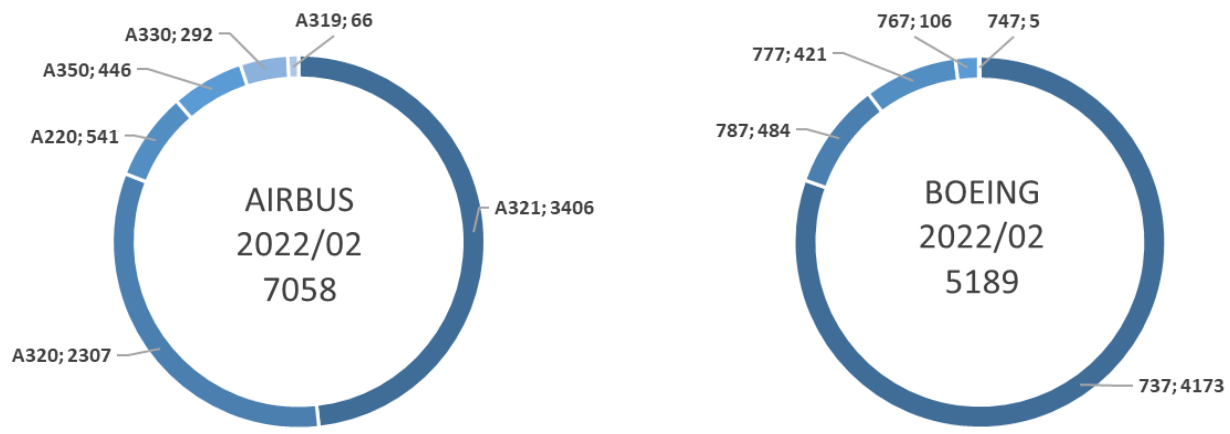
Deliveries & Orders



2020 Net Orders: - 203 AC = Book to Bill NEGATIVE
 2021 Net Orders: + 986 AC = Book to Bill 1,03

CUSTOMER ORDER BOOK AS OF 02/2022

Strong order-book remains POST-COVID

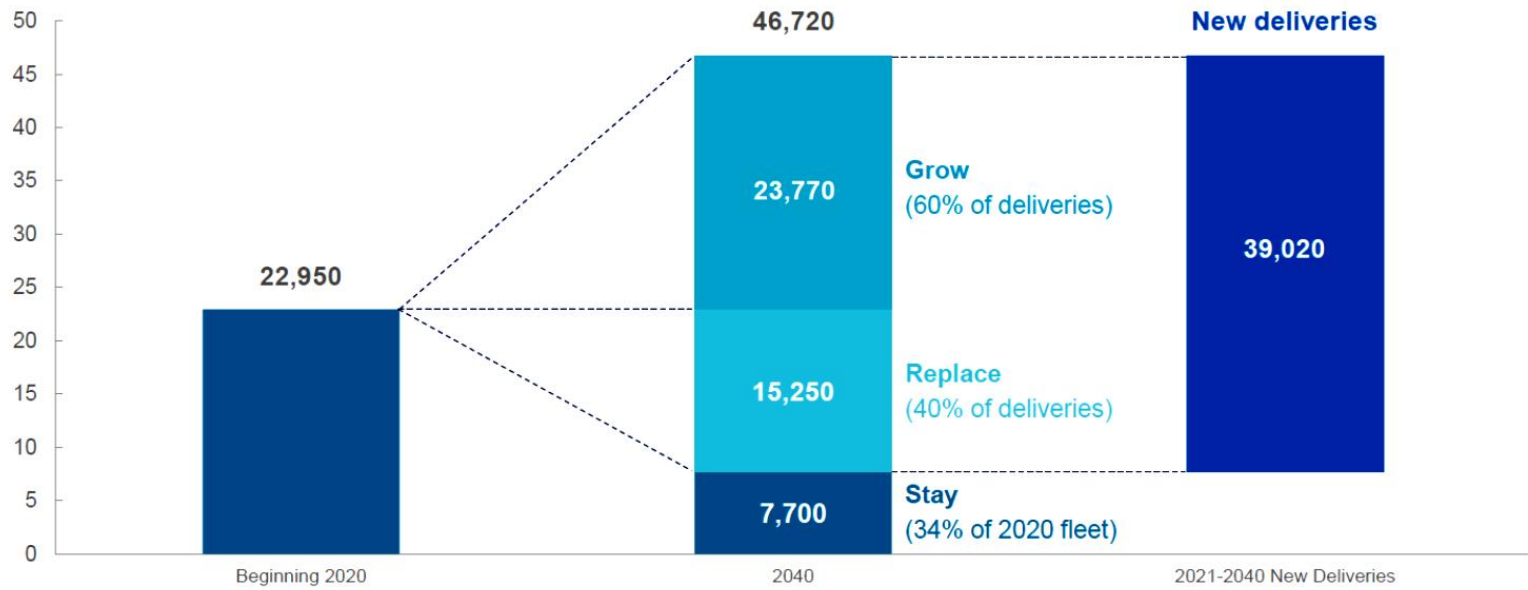


Airbus and Boeing are still holding 12.247 Firm Orders (Status as of February 2022).

FLEET DEVELOPMENT UNTIL 2040

Over 39,000 new aircraft, 40% going to Asia

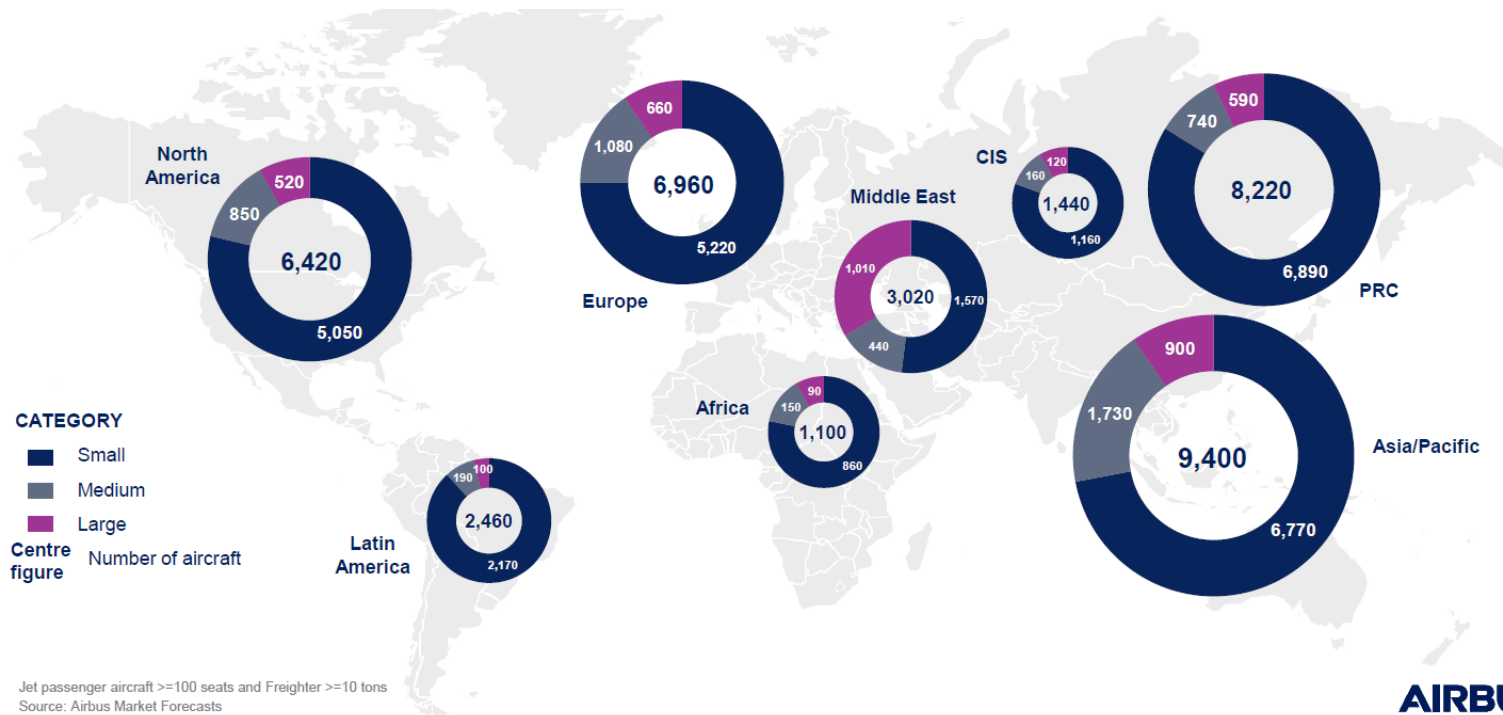
Fleet in service (thousands)



Notes: Passenger aircraft (≥100seats) & Freight (>10t) | Rounded figures to nearest 10
 Source: Airbus GMF 2021

COMMERCIAL AIRCRAFT DEMAND

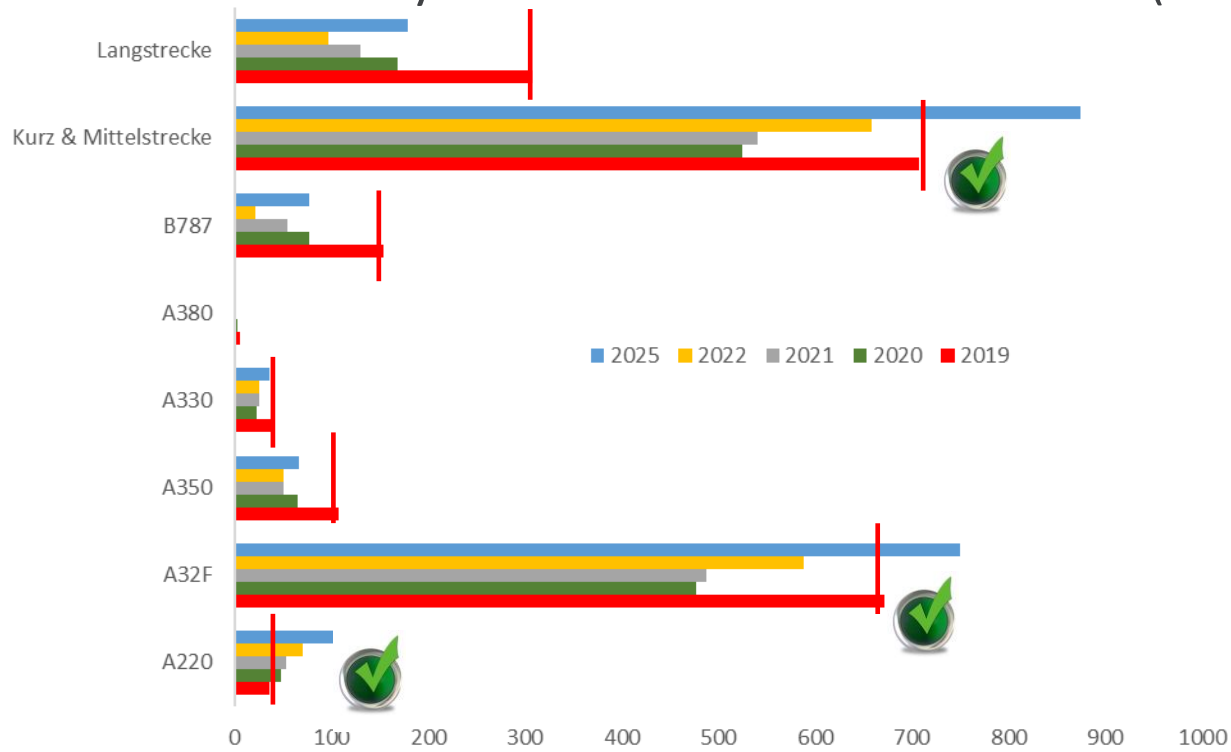
Trend of shift towards Asia / Pacific remains unchanged



Jet passenger aircraft >=100 seats and Freighter >=10 tons
Source: Airbus Market Forecasts

MARKET DEVELOPMENT UNTIL 2025

Production cycles before and after COVID-19 (estimated by FACC)



- > Demand for long-haul aircraft will not reach pre-crisis levels again before 2025.
- > The industry and FACC will lack long-term product revenues from long-haul aircraft.
- > Production rates of short & medium-range aircraft will increase significantly and will be above 2019 levels in 2023.
- > A220 demand (short-haul) will increase. Growing revenues from the A220 will compensate for the shortfall in FACC revenues from long-haul models from 2024 onwards.

SUSTAINABLE TURNAROUND IN THE AVIATION INDUSTRY

GROWING PASSENGER NUMBERS, INCREASING AIRCRAFT DELIVERIES & NEW ORDERS FOR AIRCRAFT FROM AIRLINES ARE POSITIVE SIGNALS FOR OUR INDUSTRY.

An aerial, high-angle photograph of a modern skyscraper, likely the Burj Khalifa, showing its distinctive tiered, curved facade. The building's structure is a complex grid of steel beams. A large, circular atrium is visible at the bottom, with a central circular opening. A shadow of an airplane is cast onto the building's facade, suggesting it is flying overhead. The surrounding cityscape is visible in the background, with other buildings and streets. A large black curved shape is overlaid on the left side of the image, containing the text.

FINANCIAL YEAR 2021

KEY PRIORITIES 2021



Goal: To achieve operational turnaround



Measure 1: Adjusting costs and increasing vertical integration



Measure 2: Remaining innovation leader with the FACC Roadmap 2030



Measure 3: Securing new orders, expanding market presence & capacity utilization



Measure 4: Strengthening financial power

STRINGENT EFFICIENCY PROGRAM

Successful implementation of improvement measures



Increasing efficiency and capacity utilization

Further increase in productivity, insourcing of work packages and logistics services



Further adjustment of personnel costs

Organizational adjustments and introduction of payroll system 2.0



Materials & supplier management


Reduction of material inventories by **EUR 14.8 mill.** and roll-out of COMPETE – a program to develop FACC supply chain performance





Reduction of net debt


Significant reduction of net debt by **EUR 54.3 mill.** and realignment of financing terms


GROUP FIGURES


EUR 497,6 mill. 
 Revenues
 -5,5 % to the previous
 year

EUR 70,5 mill. 
 Free Cashflow

EUR 4,3 mill. 
 Operating EBIT

EUR -25,1 mill. 
 Reported EBIT

USD 1 bn. 
 New orders

EUR 23,4* mill. 
 Investments in
 technology and innovation

*Cash-effective



MILESTONES 2021 / MARKET SHARES

1 billion new orders & successful entry into the aerospace sector



Dassault Falcon 10X
Serving as a supplier of interiors as well as structures since 2021

Airbus A220 tail unit component production

The A220 aircraft family will be an important platform for FACC as of FY 2024, with revenue potential of 100 mill. p.a.

State-of-the-art cabin technology for **Bombardier Global 3500**

Entry into aerospace with **Ariane 6** structural components

EXPANSION OF PRODUCTION



Start of production for interior components in **Jakovlje (Croatia)**

New location for Aftermarket Services in **Melbourne, Florida**

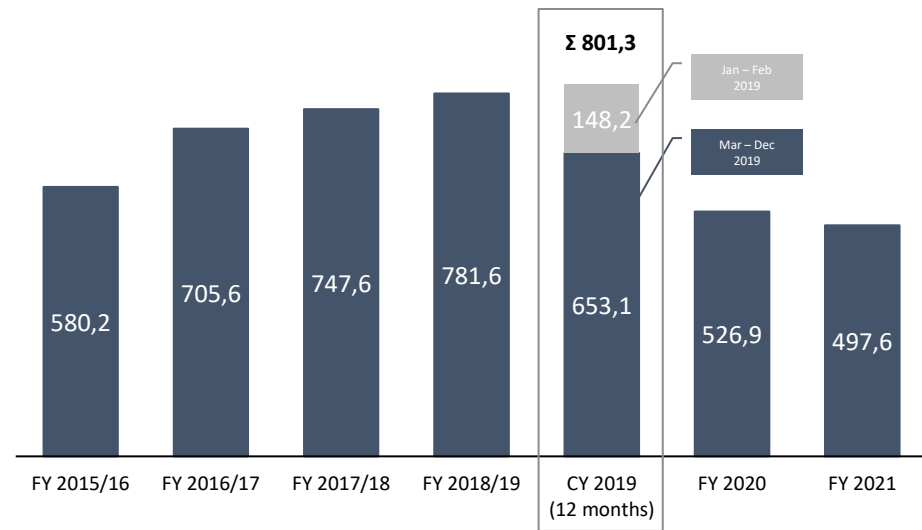
FINANCIALS

REVENUES

Revenues heavily impacted by COVID-19 pandemic

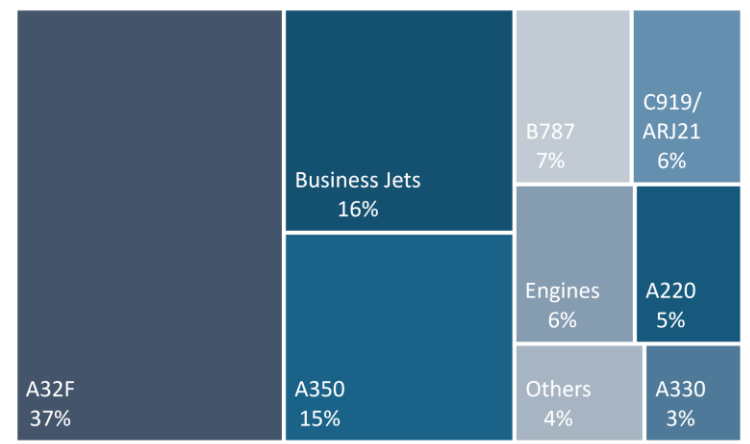
Revenue development

in million EUR



Revenue distribution

in %

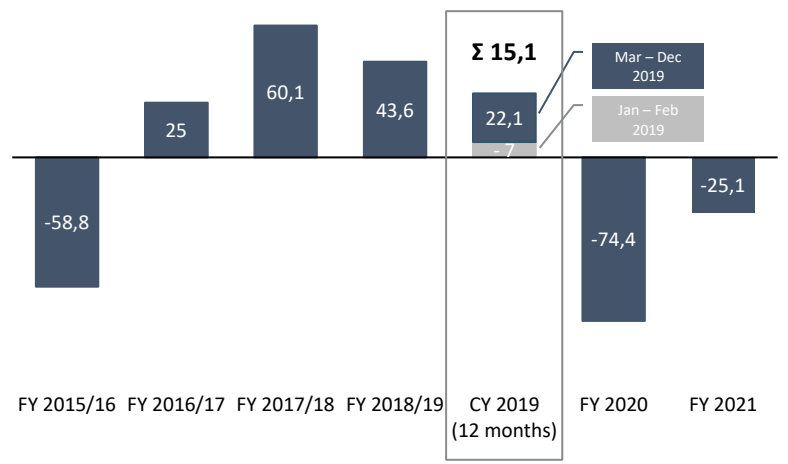


EBIT

Reported EBIT influenced by many one-off items due to COVID-19

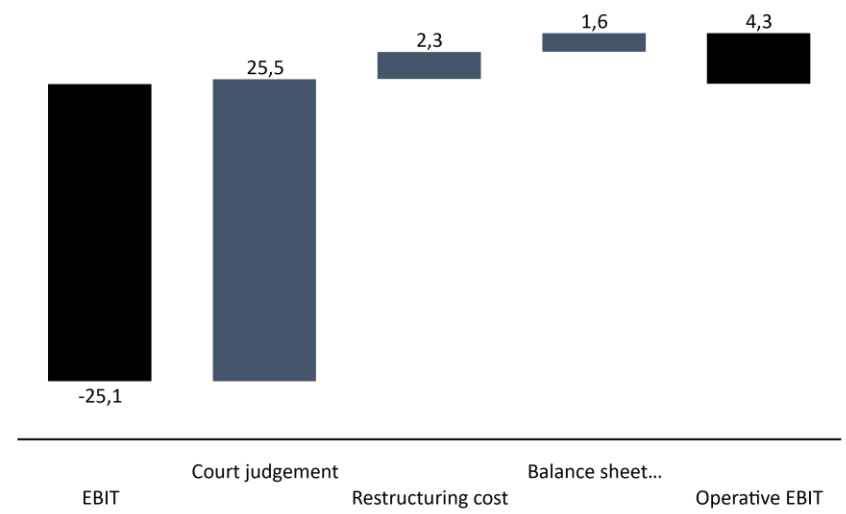
EBIT development

in million EUR



EBIT one-off effects FY 2021

in million EUR



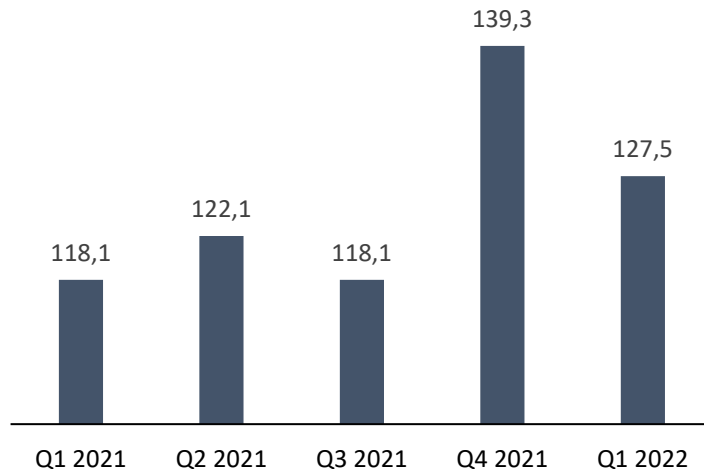
REVENUES AND EBIT

Revenues increase in line with market growth

EBIT reflects the positive margin trend

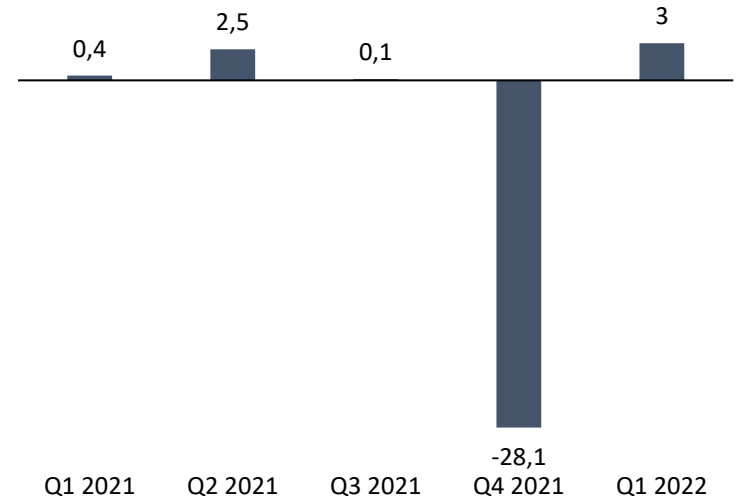
Revenues

in million EUR



EBIT

in million EUR

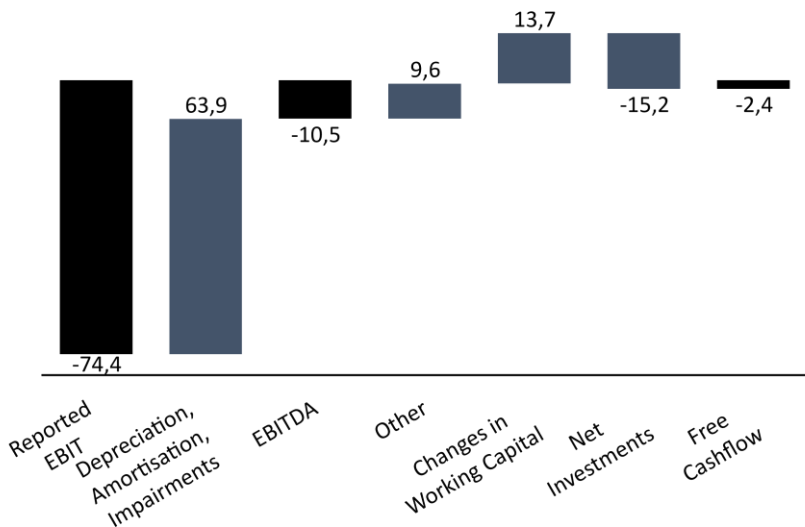


CASHFLOW

Strong Cashflow control throughout the year

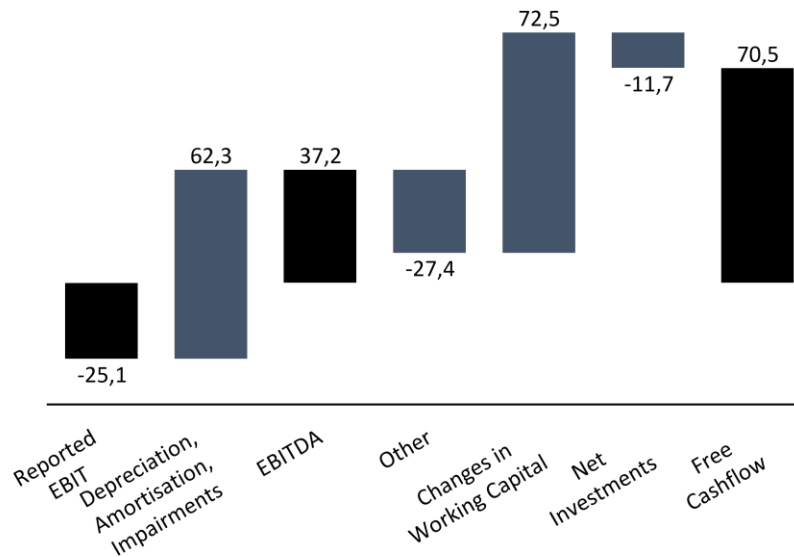
Free cashflow – FY 2020

in million EUR



Free cashflow – FY 2021

in million EUR

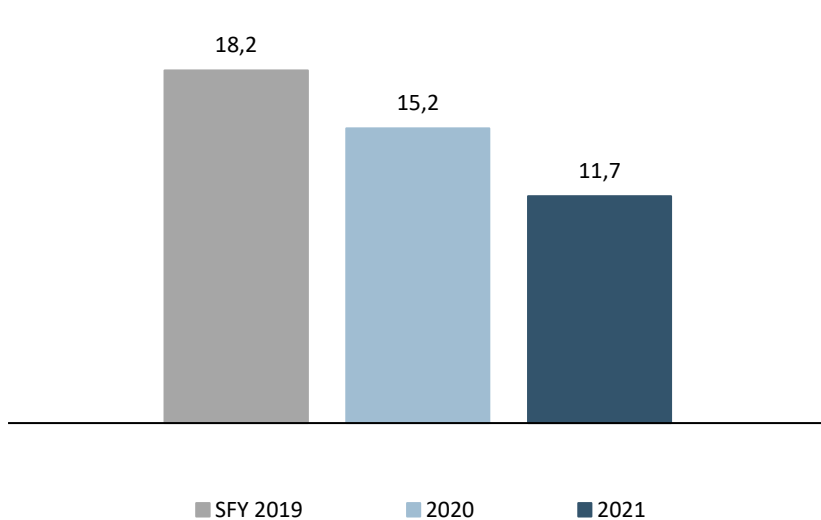


CASHFLOW

Measures working and improving Cash flow

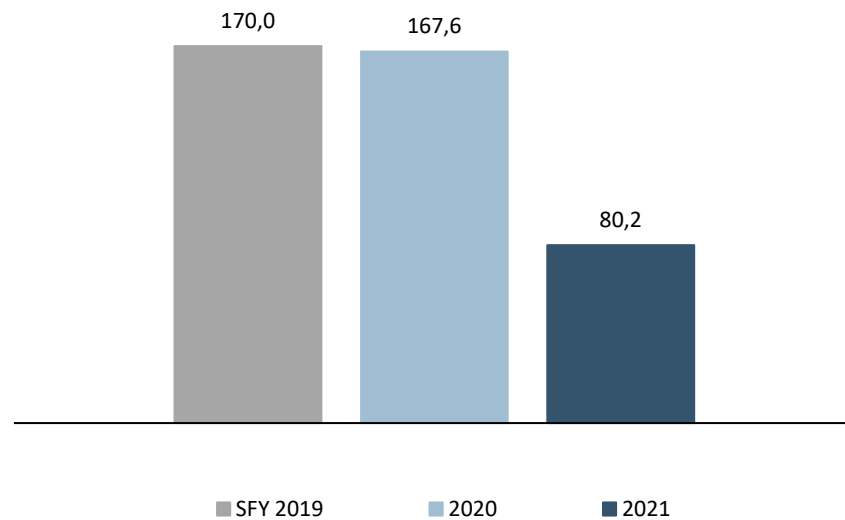
Investments

in million EUR



Working Capital

in million EUR

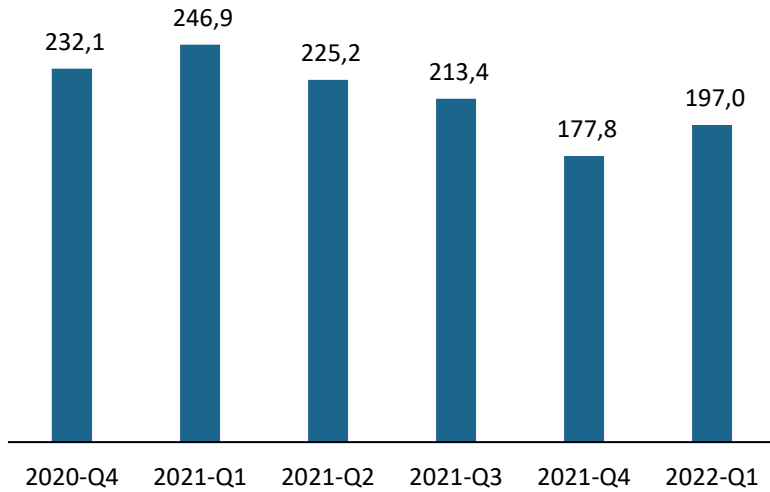


BALANCE SHEET

Positive trend for both KPIs

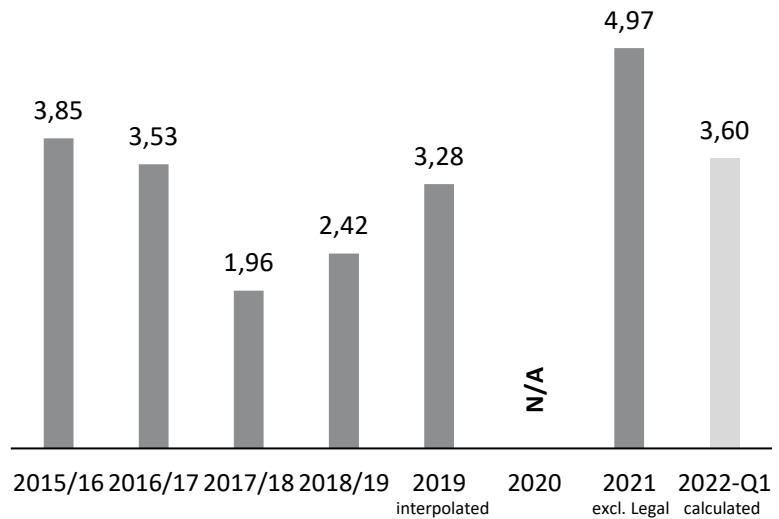
NET FINANCIAL DEBT

in million EUR



LEVERAGE

in million EUR



OUTLOOK

STRENGTH THROUGH DIVERSITY



FACC 2022 KEY PRIORITIES

- > Secure **industry ramp**
 - Hire 200 additional people
 - Release EUR 150 Mil investments between 2022 and 2026
 - Ramp Up FACC Croatia
- > Keep **Best in Class** performance to our worldwide customers
- > Strong focus on **cash, liquidity and return to company profitability** after significant POST COVID impacts
- > **Organic growth** & review global **M&A's** options



COMPANY GOALS FY 2022

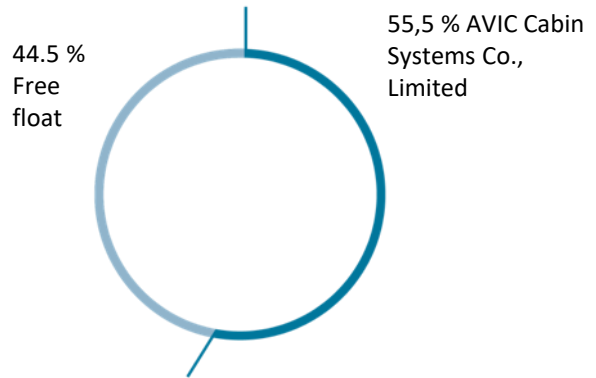
- FACC **growth in revenue of 10%** is the result of higher customer demand and new projects
- **Tripling of EBIT** compared to 2021 (basis = operating result 2021)
- **Expansion of plant 6 (Zagreb)** to a capacity of 250 employees
- Focus on **liquidity** and reduction of **net debt**
- **Planned investments** in the amount of EUR 30 mill. in **technology & growth**

FACC SHARE AND IR INFORMATION

> Share Information

ISIN	AT00000FACC2
Official market	Vienna Stock Exchange/prime market
Ticker symbol	FACC
Reuters	FACC.VI
Bloomberg	FACC AV
Shares outstanding	45,790,000

> Shareholder Structure





EQUITY STORY

EQUITY STORY

Growing market

- Global growth in aviation once again confirmed
- Rising demand for smart, affordable and sustainable lightweight solutions
- Additional opportunities for growth in related market segments

Strong market position

- More than 30 years of experience in the research, development and manufacture of lightweight products
- Global player and tier-1 supplier to the who's who of the aircraft industry
- Turn-key capability – from basic research, component development and approval to global manufacturing, product support and an extensive product portfolio

Clear strategy

- Outperforming market growth
- Organic growth through selective project acquisitions
- Diversification into new business areas

Immanent sustainability

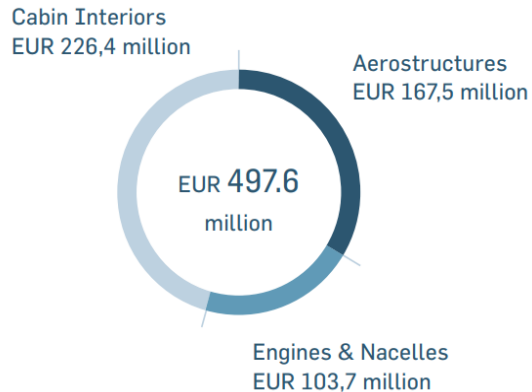
- Sustainability as an integral part of business
- Provider of solutions for environmentally-friendly flying
- Focused CSR strategy

Stable financial performance

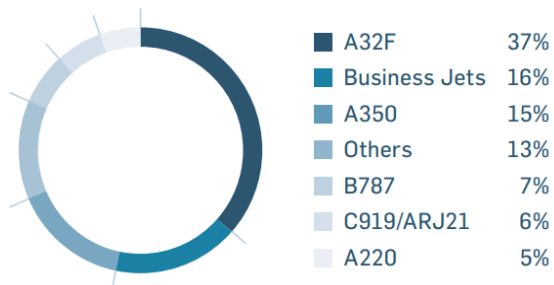
- Profitability of 8%
- Long-term dividend policy
- Leverage in the range of 2.0 to 2.5 by 2025

REVENUES

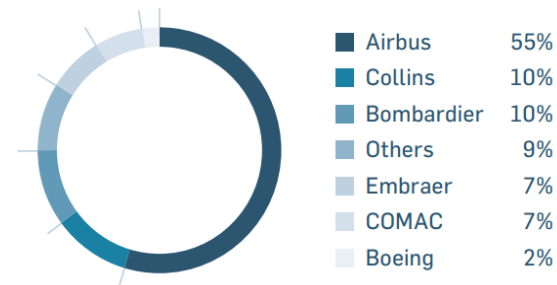
BY SEGMENTS



BY AIRCRAFT TYPES



BY CUSTOMERS



STRATEGY

FACC 2030



Until 2022: Evolution

- Ensuring positive cash flow and financial stability, capacity utilization

2023 to 2025: Transformation

- Growth through new technical solutions and acquisitions

From 2025: Diversification

- Increased development of new markets such as urban air mobility and space

SUSTAINABILITY

Environment

- Carbon-neutral production by 2040
- 40% reduction in CO₂ emissions by 2030 (relative to 2005)
- 100% LED lighting by 2024, starting in Austria

Social

- Maintaining a women's quota of 50% for scholarships and in apprenticeship training
- Active encouragement of women to pursue a career in tech and finance based on two school campaigns per year
- Retaining 15 to 20 nationalities at all management levels

Governance

- Zero violations of the FACC Code of Conduct
- Increasing awareness of CSR and compliance by the end of 2022
- Internal CSR rating of the top-250 suppliers by 2023



THANK YOU!