



WELCOME TO THE WORLD OF FACC

Financial Year 2023 March 27th, 2024



# ACC AG - Confidential and/or Proprietary

## MARKET HIGHLIGHTS

## GENERAL POSITIVE TREND IN THE AVIATION INDUSTRY CONTINUES.



#### **RPK**

National - & international RPK continue to rise with some regions above pre-Covid level



#### AIRCRAFT DELIVERY

Aircraft deliveries in first 12-month of 2023  $\sim$ 10,7 % above last year



## RATE INCREASES ON ALL MAJOR PLATFORMS IN THE ORDER SIGNAL

- A350 and B787 rate increases until 2027 (A350 and B787 back to 9 and 12 SS / month)
- Significant A220 rate increases
- High number of RFQs as early indicator for future TOWs or risk mitigation.



30-40 % rate increase for mid-size Business Jets, where FACC has a 55% market share in the interior outfitting, confirmed for

HIGH DEMAND FOR

(MID SIZE CATEGORY)
RECONFIRMED BY

**EMBRAER & BOMBARDIER** 

**BUSINESS JETS** 

2024



#### SUPPLY CHAIN

Supply chain difficulties are still the main reason for industry disruption

Military business occupies capacity impacting civil aviation

#### **CHINA BUSINESS**

Steep increase of C919 production rate in 2024



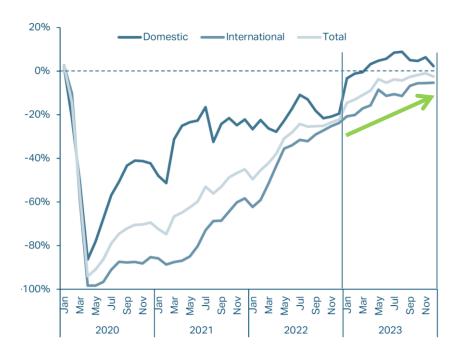
<sup>\*</sup>RFQ ... Request for Quotation

<sup>\*\*</sup> TOW ... Transfer of Work

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## AIR TRAFFIC RECOVERY

GLOBAL DOMESTIC AND INTERNATIONAL REVENUE PASSENGER-KILOMETERS (RPKS), YOY % CHANGE VS. 2019

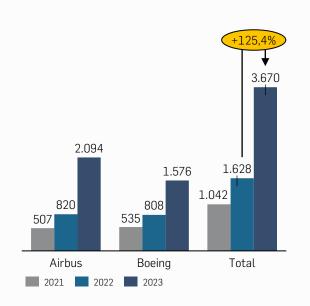


2023 was marked by **strong** industry-wide recovery Industry-wide revenue passengerkilometers (RPKs) increased 25.3% year-on-year (YoY) in December In 2023, industry RPKs reached **94.1%** of 2019 levels Domestic markets at or above precovid level. International recovery **strong** too

## FACE

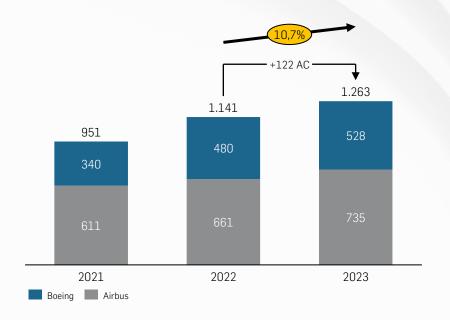
## AIRBUS & BOEING MARKET SHARE

## ORDERS & DELIVERIES CONTINUE TO INCREASE



#### NET ORDERS 2023:

TOTAL: 3.670 AC or 125,4 % of total 2022



### **DELIVERIES 2023:**

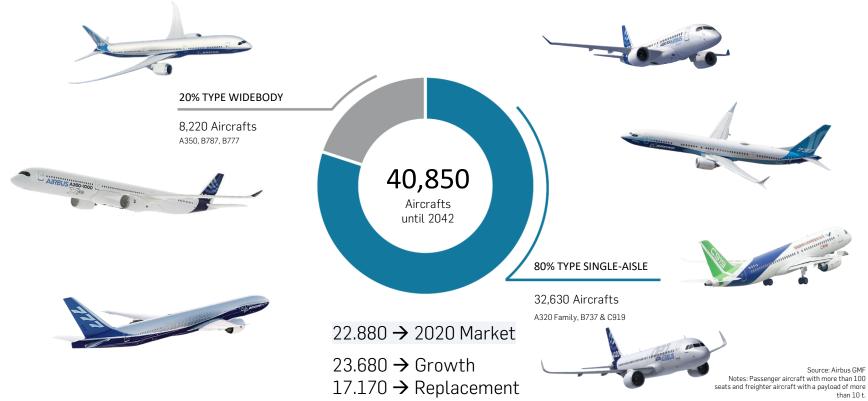
**TOTAL:** 1.263 AC (+122 AC / +10,7 %)

**AI:** +74 AC (+11,2 %)

**BCA:** +48 AC (+10 %) driven by B737 MAX output

## SHORT HAUL DOMINIATES THE MARKET

A320, B737, A220 & C919 WITH HIGH CONSTRUCTION RATES UNTIL 2042



## MARKET OUTLOOK INCREASE IN AIRCRAFT CONSTRUCTION RATES / WE ARE BENEFITTING FROM ALL

## FACE

### • FACC has a strong work share on Airbus platforms

- A32F contracts represent approx. 40 % of our revenue
- A350 & A220 contracts each account for approx. 10 % of our revenue
- A220, A320, A350 programs ramp-up significantly,
   providing FACC organic growth w/o further investments
- B787 demand will also more than double
  - This will increase FACC's revenues organically
- C919 entry into service and industry ramp-up
  - FACC supplies both the cabin interior and the wing components
  - Our work share per aircraft is approx. USD 1 million.
     FACC will therefore benefit from the C919 industry ramp-up.

AC Tuno	Monthly avg build rates		Tuorosa
AC-Type	2023	2025 - 2026	Increase
A220	7	11 - 14	57% - 100%
A32F	52	65 - 75	25% - 44%
A330	3	4	33%
A350	6	8 - 10	33% - 67%
B737	35	50 - 56	43% - 60%
B767	3	3	0%
B777	3	4 - 5	33% - 67%
B787	5	10 - 12	100% - 140%
	A32F A330 A350 B737 B767 B777	AC-Type     2023       A220     7       A32F     52       A330     3       A350     6       B737     35       B767     3       B777     3	AC-Type         2023         2025 - 2026           A220         7         11 - 14           A32F         52         65 - 75           A330         3         4           A350         6         8 - 10           B737         35         50 - 56           B767         3         3           B777         3         4 - 5

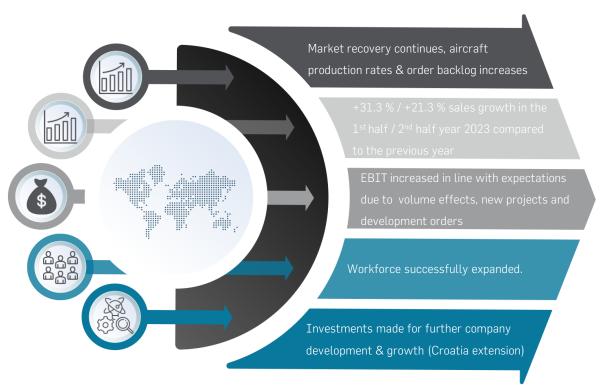


## KEY PRIORITIES 2023 ALL 2023 PRIORITIES ACHIEVED

- Sales growth approx. 12-16 % (planned) due to higher customer demands and ramp-up of new projects
- Ramp-up of New Projects (start of serial production)
- Focus on Cash Flow, Profitability and Leverage
  - Positive Cash Flow
  - Increased EBIT
  - Optimizing working capital and manage Net Debt
  - Achieve Leverage Target ≤ 4,50
  - Conclude Inflation Cost negotiations with partners
- Benefit from positive industry development and strengthen FACC's market position by winning new orders in the Core Business

## 2023 KPI'S

## DEVELOPMENT OF ALL 3 FACC BUSINESS SEGMENTS AS PLANNED





USD 5,8 billion Firm Order Backlog



FUR 736 mil (+21.3%) Group Revenue



EUR 17,5 mil / EUR 9,1 mil **Operating-/Net Profit** 



EUR 36,5 mil / EUR 17,2 mil **Operating-/Free Cash Flow** 



Leverage 3,70 below guaranteed ≤ 4,50



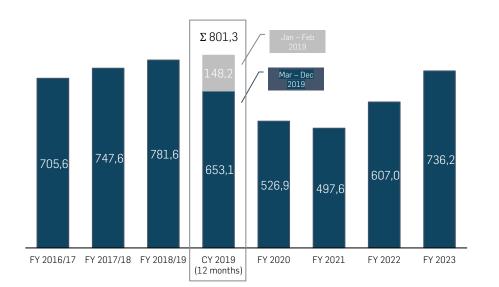
പ്പപ്പപ്പ് 536 additional employees added to support ramp-up



# REVENUE STRONG INDUSTRY-WIDE RECOVERY

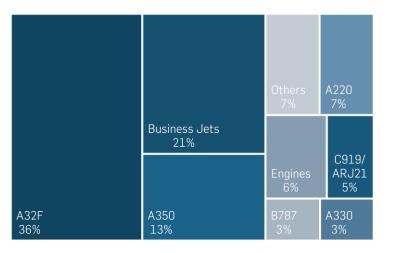
## Revenue development

in million EUR



### Revenue distribution

in % of total revenue

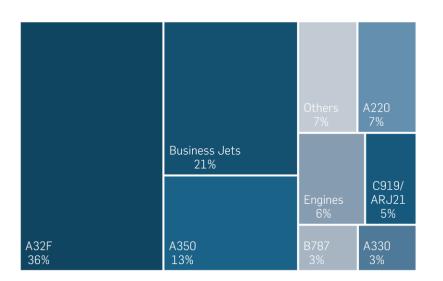


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# REVENUE DISTRIBUTION 2022 VS. 2023

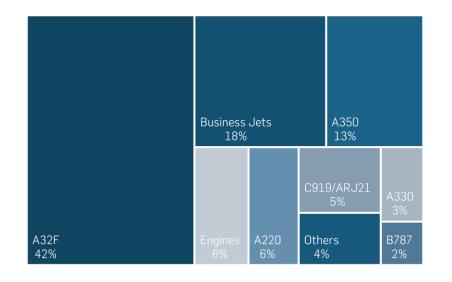
### Revenue distribution 2023

in % of total revenue



## Revenue distribution 2022

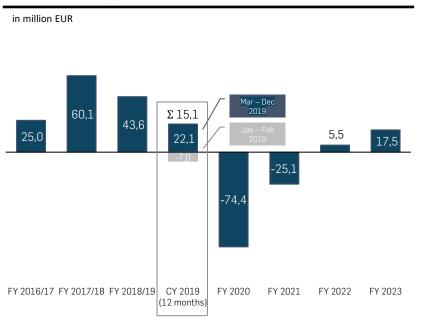
in % of total revenue



## FACE

# EBIT IMPACTED BY CHALLENGING ENVIRONMENT

## EBIT development



## 2023 Take Aways

#### Positive:

- Aerospace recovery in progress
- Positive energy & logistics cost trend
- Most customers committed to support FACC in managing inflation costs
- Navigating a challenging global environment (suppliers & employment)
- Key financial **KPIs met**

#### Difficulties:

- SC instability leads to stop & go production
- Labor costs rise due to inflation and qualification expenses
- Customer demand stability remains a concern but shows ongoing improvement
- **EU inflation** surpasses global average
- FACC must support financially endangered suppliers on a case-bycase basis

#### 2024 Potentials:

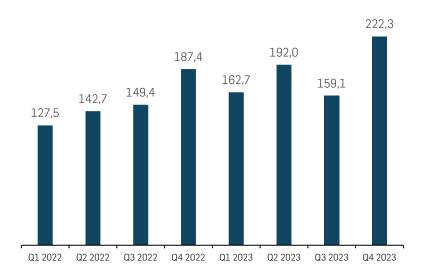
- More stable SCs reduces costs without frequent stop & go production
- Staff learning curve enhances efficiency and boosts CM
- Already negotiated customer agreements will help to compensate inflation costs
- A leverage ratio of 3.70 reduces financing costs and facilitates loan renegotiation



## REVENIUE AND EBIT QUARTER BY QUARTER

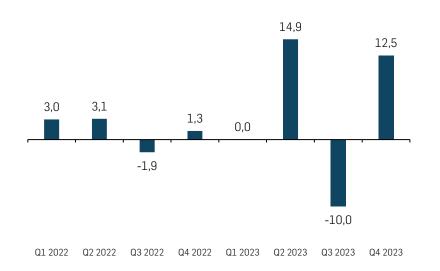
## Revenue development

in million EUR



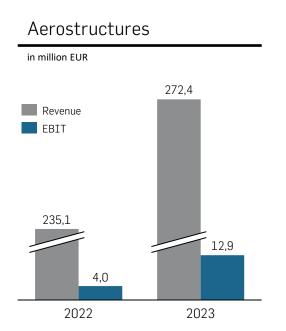
## Reported EBIT development

in million EUR



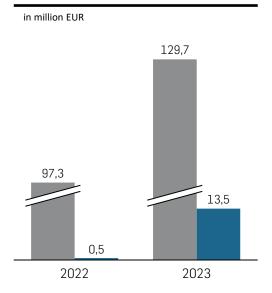
## DIVISION RESULTS

## REVENUE AND EBIT IN LINE WITH EXPECTATIONS



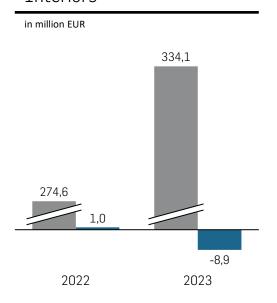
• Positive Volume effect in general

## Engines & Nacelles



Positive Volume effect due to increase in Wide-Body demand

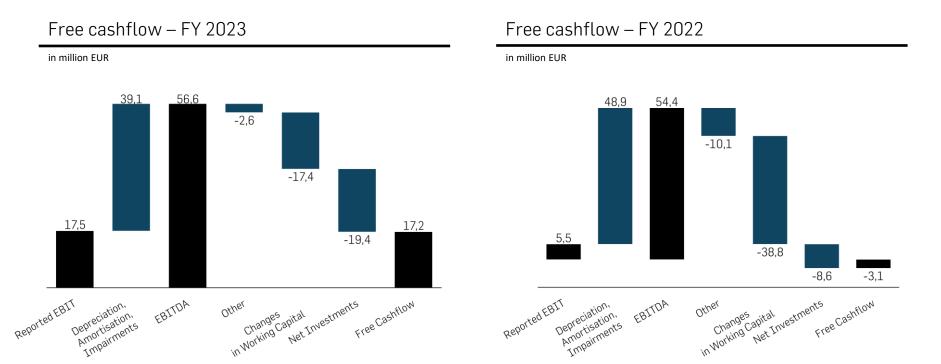
## Interiors



- New project Ramp-up
- Procurement cost increases in the Business Jet Segment

## CASHFLOW

## INCREASE IN INVENTORY DRIVEN BY VOLUME GROWTH





## FINIANCIAL STATUS

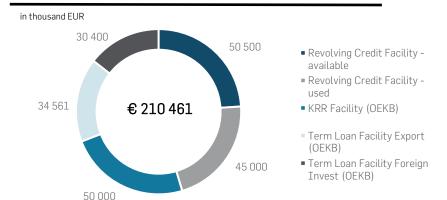
## IN A NUTSHELL – ENSURING STABLE LIQUIDITY

#### Covenant

Next testing (threshold of Net Debt/EBITDA and Equity Ratio)

31.12.2023	(≤ 4.50)	+ equity ratio (≥ 25%)
30.06.2024	(≤ 4.25)	+ equity ratio (≥ 25%)
31.12.2024	(≤ 4.25)	+ equity ratio (≥ 25%)
30.06.2025	(≤ 3.75)	+ equity ratio (≥ 25%)
31.12.2025	(≤ 3.75)	+ equity ratio (≥ 25%)
After 31.12.2025	(≤ 3.50)	+ equity ratio (≥ 25%)

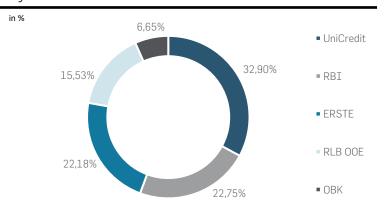
## Syndicated Loan Facilities



## Senior Debt and Cash (Key Elements

in thousand EUR	31.12.2023	31.12.2022
Promissory Notes	70 000	70 000
Cash	98 644	102 691
Net Debt (incl. IFRS16)	209 261	188 604
Net Debt/EBITDA	3.70	4.25
Gross Debt/Assets	0.44	0.45
Equity Ratio [in %]	31.2	31.1

## Syndicated Loan Banks



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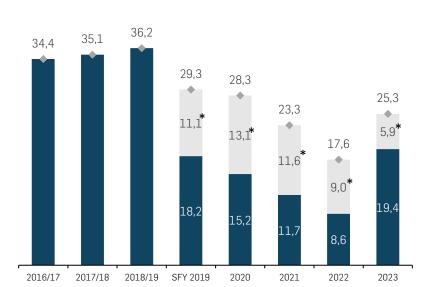
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## FINIANCIAL STATUS

## CONTROLLED INVESTMENTS AND LOWER LEVERAGE

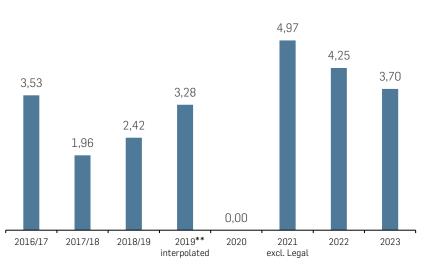
## Investments development

in million EUR



## Leverage (NetDebt/EBITA) development

Ratio



<sup>\*\*</sup> Value is based on an extrapolation of EBITDA to twelve months



## KEY PRICRITIES 2024 OUTLOOK

- Continue Sales growth approx. 10-15 % and use current momentum in the aerospace industry ramp-up
- Manage Industry Ramp-up, further stabilizing supply chains and leveraging the efficiency of trained employees
- Completion of plant 6 extension in Croatia, and further work transfers
- Continuously increase Cash Flow & Profitability
- ➤ Achieve Leverage Target ≤ 4,25
- Benefit from positive industry development and further strengthen FACC's market position

